

Agency Approaches to Achieving Our Goals

- Construction of new facilities, and establishment of state-of-the-art laboratories, providing the tools essential to researching innovative solutions to current and future environmental problems and enhancing our understanding of environmental risks.
- Reduction of our reliance on cost-plus, level-of-effort contracting in favor of performance-based service contracting.
- Enhancements to contract management information systems. By improving the quality and availability of information on the status and use of resources, we can assure that we acquire the best quality goods and services in support of Agency objectives.
- Resolution of material weaknesses previously identified in the area of grants closeouts, to reinforce the integrity of our assistance programs.
- Implementation of the best practices identified government-wide by the General Accounting Office (GAO) for information resources management, and integration of information technology investments with the Agency's overall strategic planning process, to keep EPA in the vanguard of federal agencies with respect to the quality and utility of our data systems.
- Support for electronic reporting by our highest-volume submitters, to reduce their reporting burden and facilitate EPA's acquisition of key information relative to environmental conditions across the country.
- Provision of audit and investigative products and services by the independent Office of the Inspector General to assist the Agency in accomplishing its mission and improve the performance and integrity of its programs and operations and reduce the risk of loss from fraud and other improprieties.

Performance Measures

EPA will measure performance under the Effective Management goal by tracking progress in three major areas. First, specific milestones will be established with respect to automation efforts supporting Agency administrative reforms and process improvements that contribute to more efficient ways of doing business. Second, customer service measures will enable us to gauge

increases in customer satisfaction--both internal and external to the Agency--in terms of quality and timeliness of services. Third, we will assess EPA's success in achieving statutory requirements pertaining to Agency management including the Chief Financial Officers Act, the Government Management Reform Act, the Clinger-Cohen Act and the Federal Acquisition Regulations. These measures will include reporting requirements, such as receiving unqualified audit opinions (which EPA hopes to achieve each year beginning with our FY 1997 Annual Financial Statements) as well as assessments of systems management.

For all performance measures relevant to this goal, we anticipate that primary data sources will be EPA management information systems and targeted customer surveys. In FY 1999, we expect to develop baseline information, where necessary, to enable us to track progress more precisely in future years. In time, the traditional management focus on output measures will shift towards broader outcome-oriented measures, such as measures to demonstrate specific operational improvements and efficiencies in Agency programs.

Addendum

Statutory or Other Authority, Directives, or Obligations for Specific Objectives

GOAL 1 -- Clean Air

Objective 1

Clean Air Act (CAA) (42 U.S.C.7401-7671q)

Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

Objective 2

CAA, TSCA

Objective 3

CAA, TSCA

Objective 4

CAA, TSCA

GOAL 2 -- Clean and Safe Water

Objective 1

Clean Water Act (CWA) (33 U.S.C. 1251-1387)
 Safe Drinking Water Act (SDWA) (42 U.S.C. 300f-300j-26)
 Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

Objective 2

CWA
 Endangered Species Act (ESA) (16 U.S.C. 1531-1544)
 National Environmental Policy Act (NEPA) (42 U.S.C. 4321-4370d)
 TSCA
 Great Lakes Water Quality Agreement
 Treaties with Indian tribes
 1971 Ramsar Convention on Wetlands

Objective 3

Clean Air Act (CAA) (42 U.S.C. 7401-7671q)
 CWA, TSCA

GOAL 3 -- Safe Food

Objective 1

Federal Insecticide, Fungicide, and Rodenticide Act (FIFRA) (7 U.S.C. 136-136y)
 World Trade Organization Agreements

Objective 2

Federal Food, Drug, and Cosmetic Act (FFDCA) section 408 (21 U.S.C. 346a)
 FIFRA
 World Trade Organization Agreements

GOAL 4 -- Preventing Pollution in Communities, Homes, Workplaces and Ecosystems

Objective 1

Endangered Species Act (ESA) (16 U.S.C. 1531-1544)

Federal Food, Drug, and Cosmetic Act (FFDCA) section 408 (21 U.S.C. 346a)

Federal Insecticide, Fungicide, and Rodenticide Act (FIFRA) (7 U.S.C. 136-136y)

Objective 2

Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) (42 U.S.C. 9601-9675)

Safe Drinking Water Act (SDWA) (42 U.S.C. 300f-300j-26)

Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

Objective 3

FIFRA, TSCA

Objective 4

Clean Air Act (CAA) (42 U.S.C. 7601-7671q)
 TSCA

Objective 5

CAA
 Clean Water Act (CWA) (33 U.S.C. 1251-1387)
 Emergency Planning and Community Right-to-Know Act (EPCRA) (42 U.S.C. 11001-11050)
 Pollution Prevention Act (PPA) (42 U.S.C. 13101-13109)
 Resource Conservation and Recovery Act (RCRA) (42 U.S.C. 6901-6992k)

TSCA

Objective 6

PPA, RCRA, TSCA

Objective 7

CAA, CERCLA, CWA, EPCRA, ESA, FIFRA
 Indian Environmental General Assistance Program Act
 National Environmental Policy Act (NEPA) (42 U.S.C. 4321-4370d)
 RCRA, SDWA, TSCA
 Treaties with Indian tribes

GOAL 5 -- Waste Management, Restoration of Contaminated Waste Sites, and Emergency Response

Objective 1

Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) (42 U.S.C. 9601-9675)

Pollution Prevention Act (PPA) (42 U.S.C. 13101-13109)

Resource Conservation and Recovery Act (RCRA) (42 U.S.C. 6901-6992k)

Objective 2

Clean Water Act (CWA) (33 U.S.C. 1251-1387)

Oil Pollution Act (OPA) (33 U.S.C. 2701-2761)

RCRA

Objective 3

CERCLA

Clean Air Act (CAA) (42 U.S.C. 7601-7671q)

CWA

Emergency Planning and Community Right-to-Know Act (EPCRA) (42 U.S.C. 11001-11050)

OPA, RCRA

GOAL 6 -- Reduction of Global and Cross-Border Environmental Risks

Objective 1

Clean Air Act (CAA) (42 U.S.C. 7601-7671q)

Clean Water Act (CWA) (33 U.S.C. 1251-1387)

Emergency Planning and Community Right-to-Know Act (EPCRA) (42 U.S.C. 11001-11050)

Federal Insecticide, Fungicide, and Rodenticide Act (FIFRA) (7 U.S.C. 136-136y)

Pollution Prevention Act (PPA) (42 U.S.C. 13101-13109)

Resource Conservation and Recovery Act (RCRA) (42 U.S.C. 6901-6992k)

Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

V.A., H.U.D., and Independent Agencies
Appropriations Acts

Water Quality Act of 1987 section 510

North American Agreement on Environmental Cooperation (NAAEC)

U.S./Canada Agreements on Arctic Cooperation

U.S./Mexico Agreement Establishing a Border Environmental Cooperation Commission and a North American Development Bank

1909 Boundary Waters Agreement

U.S./Canada Great Lakes Water Quality Agreement

1997 Great Lakes Binational Toxics Strategy

1983 La Paz Agreement on US/Mexico Border Region, Annex 2, Article 3

1989 U.S./Mexico Agreement on Mexico City

1989 US/USSR Agreement on Pollution

1991 U.S./Canada Air Quality Agreement

Treaties with Indian tribes

Border XXI

Objective 2

CAA

Framework Convention on Climate Change

Pollution Prevention Act of 1990

Objective 3

CAA, TSCA

1987 Montreal Protocol on Ozone Depleting Substances

Objective 4

CAA, CWA, FIFRA, PPA, RCRA, TSCA, NAAEC

1996 Habitat Agenda, paragraph 43bb

Objective 5

Ocean Dumping Act (33 U.S.C. 1401-1445)

PPA

Convention on International Trade in Endangered Species

Washington Agreement on Land-Based Sources of Marine Pollution

1972 London Convention on the Prevention of Marine Pollution by Dumping of Wastes and Other Matter

Objective 6

EPCRA, PPA

North American Free Trade Agreement

World Trade Organization Agreements

Objective 2

Federal Food, Drug and Cosmetic Act, Section 408 (21 U.S.C. 346A)

CWA, EPCRA, FIFRA, PPA, RCRA, SDWA, TSCA

Objective 3

CWA, EPCRA, FACA, FIFRA, FOIA, PPA, RCRA, SDWA

TSCA, CERCLA

GOAL 7 -- Expansion of Americans' Right to Know About Their Environment

Objective 1

Clean Air Act (CAA) (42 U.S.C. 7601-7671q)

Clean Water Act (CWA) (33 U.S.C. 1251-1387)

Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) (42 U.S.C. 9601-9675)

Emergency Planning and Community Right-to-Know Act (EPCRA) (42 U.S.C. 11001-11050)

Environmental Education Act

Federal Advisory Committee Act (FACA) (5 U.S.C. App.)

Federal Insecticide, Fungicide and Rodenticide Act (FIFRA) (7 U.S.C. 136-136y)

Freedom of Information Act (FOIA) (5 U.S.C. 552)

Paperwork Reduction Act of 1995 (44 U.S.C. 3501-3520)

Pollution Prevention Act (PPA) (42 U.S.C. 13101-13109)

Resource Conservation and Recovery Act (RCRA) (42 U.S.C. 6901-6992k)

Safe Drinking Water Act (SDWA) (42 U.S.C. 300f-300j-26)

Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

North American Agreement on Environmental Cooperation

GOAL 8 -- Sound Science, Improved Understanding of Environmental Risk, and Greater Innovation to Address Environmental Problems

Objective 1

Clean Air Act (CAA) (42 U.S.C. 7601-7671q)

Clean Water Act (CWA) (33 U.S.C. 1251-1387)

Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) (42 U.S.C. 9601-9675)

Federal Insecticide, Fungicide and Rodenticide Act (FIFRA) (7 U.S.C. 136-136y)

Resource Conservation and Recovery Act (RCRA) (42 U.S.C. 6901-6992k)

Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

Objective 2

CAA, CERCLA, CWA

Safe Drinking Water Act (SDWA) (42 U.S.C. 300f-300j-26)

TSCA

Objective 3

CAA, CWA, RCRA

Objective 4

CAA, CERCLA, CWA

Federal Technology Transfer Act (15 U.S.C. 3710a et seq.)

FIFRA

Patent Statute (35 U.S.C. 100 et seq.)

PPA, RCRA, SDWA, TSCA

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Objective 5

CWA

Emergency Planning and Community Right-to-Know Act (EPCRA) (42 U.S.C. 11001-11050)

PPA, RCRA, SDWA, TSCA

Objective 6

CAA, CWA, EPCRA, FIFRA, PPA, RCRA, SDWA, TSCA

Objective 7

CAA, CWA, EPCRA, PPA, RCRA, SDWA, TSCA

Objective 8

CAA, CWA

Federal Advisory Committee Act (5 U.S.C. App.)

FIFRA, RCRA, SDWA, TSCA

GOAL 9 -- A Credible Deterrent to Pollution and Greater Compliance with the Law

Objective 1

Clean Air Act (CAA) (42 U.S.C. 7601-7671q)

Clean Water Act (CWA) (33 U.S.C. 1251-1387)

Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) (42 U.S.C. 9601-9675)

Emergency Planning and Community Right-to-Know Act (EPCRA) (42 U.S.C. 11001-11050)

Federal Insecticide, Fungicide, and Rodenticide Act (FIFRA) (7 U.S.C. 136-136y)

Ocean Dumping Act (ODA) (33 U.S.C. 1401-1445)

Resource Conservation and Recovery Act (RCRA) (42 U.S.C. 6901-6992k)

Safe Drinking Water Act (SDWA) (42 U.S.C. 300f-300j-26)

Toxic Substances Control Act (TSCA) (15 U.S.C. 2601-2692)

North American Agreement on Environmental Cooperation

1983 La Paz Agreement on US/Mexico Border Region

Objective 2

CAA, CERCLA, CWA, EPCRA

Federal Facility Compliance Act

FIFRA, ODA

Pollution Prevention Act (PPA) (42 U.S.C. 13101-13109)

RCRA, SDWA

Small Business Regulatory Enforcement Fairness Act of 1996 (5 U.S.C. 601 note)

TSCA

Executive Order 12088, "Federal Compliance with Pollution Control Standards"

Executive Order 12856, "Federal Compliance with Right-to-Know Laws and Pollution Prevention Requirements"

GOAL 10 -- Effective Management

Objective 1

42 U.S.C. 2000e-16

Administrative Procedures Act (5 U.S.C. Chapter 5)

Civil Rights Act of 1964

Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) (42 U.S.C. 9601-9675)

Objective 2

Government Performance and Results Act

Chief Financial Officers Act (31 U.S.C. 901-903)

Civil Service Reform Act of 1978 (5 U.S.C. Chapter 3)

Clinger-Cohen Act (Public Law 104-106)

Competition in Contracting Act (41 U.S.C. 253 et seq.)

Contract Disputes Act (41 U.S.C. 601 et seq.)

Federal Claims Collection Act (31 U.S.C. 3711 et seq.)

Federal Financial Management Improvement Act of 1996 (Title VIII of 1997 Treasury, Postal Service and General Government Appropriations Act)

Federal Grant and Cooperative Agreement Act (31 U.S.C. 6301 et seq.)

Federal Managers Financial Integrity Act of 1982 (31 U.S.C. 3512)

Federal Records Act (44 U.S.C. 3101 et seq.)

Paperwork Reduction Act of 1995 (44 U.S.C. 3501-3520)

Objective 3

Federal Property and Administrative Services Act (40 U.S.C. 471 et seq.)

Public Buildings Act (40 U.S.C. 601 et seq.)

V.A., H.U.D., and Independent Agencies
Appropriations Act

Objective 4

Inspector General Act of 1978, as amended
(5 U.S.C. app.)

